

Background

- One government, one synthesis group, one UN agency or one implementing partner cannot engineer alone the types of transformation that the ESIC roadmap and year 1 foundational investments call for.
- Three transitional arrangements are being put in place to support funding, governing and coordinating ESIC for collective impact:
 - 1) Funders interest group (FIG) Executive
 - 2) Steering Group
 - 3) Communities Council.

Terms of reference for the FIG Executive

- The FIG Executive will support strategic funding for collective impact.
- It is comprised of representatives from the five funders that have made large (new or recent) funding commitments that are aligned to ESIC. This includes the Wellcome Trust and UKRI (who will act as co-chairs of the FIG Executive) and the Health Research Board (Ireland), Jacobs Foundation, and National Institute of Health Research (UK).
- It receives advice from the Steering group and Communities council. Each funder retains its own governance mechanisms and ability to make decisions about its own funding contributions to ESIC.
- The five terms of reference align to the five elements of the collective-impact framework:
 - 1) Provides input to ESIC's **common agenda** (e.g., year 1 foundational investments, which directly address 16 of the 40 solutions proposed in the ESIC roadmap, and which indirectly address many more), aligns its own funding (where possible) to help achieve this common agenda, and provides input to updates to the common agenda as needed (e.g., future foundational investments)
 - 2) Draws upon ESIC's **shared measurement systems** (i.e., the monitoring evaluation and learning infrastructure) in accountability and learning
 - 3) Uses funding (where possible) to require or incentivize **mutually reinforcing activities** among ESIC's community of communities
 - 4) Contributes to **continuous communications** with ESIC's community of communities, including public reporting against goals, via the ESIC website, monthly newsletters, and annual reports, as well as events
 - 5) Provides input to the **backbone-support organization** (the future global secretariat to be based in the Global South) and acts as a complement to it via the co-chairs and their advisors.

Terms of reference for the Steering group

- The Steering group will provide advice to support governance for collective impact.
- It is comprised of individuals with a public-benefit obligation and no plans to apply for funding and no conflicts of interest. This includes individuals who provide balance in region of origin, expertise in different forms of evidence, experience across sectors, interest holder category, career stage, and gender.

- It provides advice to the FIG Executive (and in future to the global secretariat). As noted in the terms of reference for the FIG Executive, each funder retains its own governance mechanisms and ability to make decisions about its own funding contributions to ESIC.
- The five terms of reference align to the five elements of the collective-impact framework:
 - 1) Provides advice to support approving ESIC's **common agenda** (e.g., learning and improvement related to the year 1 foundational investments; possible future foundational investments addressing additional solutions proposed in the ESIC roadmap), governing to achieve it, and updating it as needed
 - 2) Draws upon ESIC's **shared measurement systems** (i.e., the monitoring evaluation and learning infrastructure) in supporting accountability and learning
 - 3) Provides advice about requiring or incentivizing **mutually reinforcing activities** with funding and other levers among ESIC's community of communities
 - 4) Provides input to **continuous communications** with ESIC's community of communities, including advice to support public reporting against goals, via the ESIC website, monthly newsletters, and annual reports, as well as events
 - 5) Provides advice to support the governing of the **backbone-support organization** (the future global secretariat to be based in the Global South) and to support complements to it via the FIG Executive co-chairs and their advisors.

Terms of reference for the Communities council

- The Communities council will provide strategic coordination for collective impact.
- It is comprised of the leaders of peak bodies (or in their absence, representatives from) each category of interest holder, including citizens.
- It makes decisions in areas within the remit of its members. It also provides advice to the FIG Executive (and in future to the global secretariat). As noted in the terms of reference for the FIG Executive, each funder retains its own governance mechanisms and ability to make decisions about its own funding contributions to ESIC.
- The five terms of reference align to the five elements of the collective-impact framework:
 - 1) Collectively commits to ESIC's **common agenda** (e.g., year 1 foundational investments) and supports members and peers to achieve it
 - 2) Learns from ESIC's **shared measurement systems** (i.e., the monitoring evaluation and learning infrastructure) and supports members and peers to improve
 - 3) Prioritizes and champions **mutually reinforcing activities** among ESIC's community of communities
 - 4) Supports **continuous communications** and exchange within and among members and peers that are part of ESIC's community of communities, via the ESIC website, monthly newsletters, and annual reports, as well as events
 - 5) Benefits from and amplifies the reach of the **backbone-support organization** (the future global secretariat to be based in the Global South) within its members' and peers' own domains.